

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

May 4, 2022

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D. – via WebEx, William Frishman, M.D., Renee Garrick, M.D., Susan Gevertz, John Heimerdinger – via WebEx, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell – via WebEx, Alfredo Quintero, Mark Tulis, Richard Wishnie

VORING MEMBERS EXCUSED: Herman Geist, Zubeen Shroff

NON-VOTING MEMBERS PRESENT: Michael Israel, Martin Rogowsky, Michael Rosenblut

NON-VOTING MEMBERS EXCUSED: John Flannery

STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO, WMCHHealth
Anthony Costello, EVP, Chief Operating Officer
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor – via WebEx
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer

CALL TO ORDER

The May 4, 2022, meeting of the Westchester County Health Care Corporation (“WCHCC”) Board of Directors was called to order at 6:30 p.m., by Mr. Hochberg, Acting Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D. – via WebEx	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Tracey Mitchell – via WebEx
Susan Gevertz	Alfredo Quintero
John Heimerdinger – via WebEx	Mark Tulis
	Richard Wishnie

VOTING MEMBERS EXCUSED

Herman Geist
Zubeen Shroff

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery
Martin Rogowsky

NON-VOTING MEMBERS EXCUSED

John Flannery

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning and personnel matters.

MR. HOCHBERG ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. TULIS MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE APRIL 6, 2022, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. MCCOY, SECONDED BY MS. GEVERTZ, TO APPROVE THE APRIL 6, 2022, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated May 4, 2022 and attached to these minutes) containing information on Credentialing Appointments, Reappointments, FPPEs, Requests for Additional Privileges, Category of Staff Changes, and Updates to Rules and Regulations.

Motion to Approve Recommendations for Appointments, Reappointments, FPEs, Requests for Additional Privileges, Category of Staff Changes, and Updates to Rules and Regulations.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, FPEs, REQUESTS FOR ADDITIONAL PRIVILEGES, CATEGORY OF STAFF CHANGES, AND UPDATES TO RULES AND REGULATIONS. MS. GEVERTZ MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Ratner provided the Board with a Patient Experience update. He stated that new patient welcome rounds increased by 90% in Q1 of 2022; and grievances decreased 20% year over year for the same period. He stated that Familyfirst was launched in Periop Services and the Children's OR. Mr. Ratner advised that over half of the BHC inpatients reported the likelihood that they would recommend WMC as "Very Likely". He reported that Ace Hardware provided a \$15,000 grant to support WMCHealth's Discharge Meal program, Helping Hands program, and Green Thumb program. In addition, Feeding Westchester provided \$1,250 in ACME gift cards to distribute to eligible patients identified as food insecure.

Mr. Ratner provided the following Marketing and Communications update:

- Network Awareness Campaigns:
 - ED and Trauma launched on April 17th;
 - Pediatrics launched on April 24th;
 - Maria Fareri Children's Healthcare Services at MHRH launched on May 1st; and
 - Women's Health Institute will launch on May 6th, network wide.

Mr. Ratner presented a video depicting a local woman, who less than a year after receiving a heart transplant at WMC, returned to her professional sport of racquet ball. He stated that to date, the video has been viewed over a million times.

Mr. Costello provided the following Clinical Operations Updates for the Valhalla Campus:

- Cath Lab Pre and Post Bay renovations were completed;
- ED Peds X-ray suite renovation was completed;
- 5 South Unit Renovation project in Main Hospital in progress;
- Construction of ACP 7th floor to commence in May 2022;
- O-Cell structural testing planned for ICU Bed Tower; and
- Successful re-accreditation of the Pediatric Comprehensive Epilepsy center NAEC.

Physician Recruitment:

- Dr. Sana Ali (Radiology Department in APS); and
- Dr. Tatyana Gitlevich (APS Neurology, Section Chief, Epilepsy).

Mr. Costello reviewed the April, 2022, volumes compared to the April, 2021, volumes. He stated that all areas for April, 2022, were higher than April, 2021.

Mr. Costello provided the following Clinical Operations Updates for the Valhalla Campus:

- Successful re-accreditation of the Sleep Lab with the American Academy of Sleep;
- Launched Movement Disorder Community Outreach Seminar;
- 3 Spellman construction in progress; and

- Initiated Phase 1 of MHRH Lobby renovations with the launch of new retail food and beverage offerings.

Mr. Costello reviewed the April, 2022, volumes compared to the April, 2021, volumes. He stated that all areas for April, 2022, were higher than April, 2021.

Dr. Gewitz provided an update to the Board on Pediatric Services in Poughkeepsie.

Dr. Gewitz showed images of the new Pediatric unit under construction at MHRH.

Dr. Gewitz informed the Board that the NICU Expansion is on track.

Dr. Gewitz reported that a Rye Brook resident has provided a donation to be used for a Nursing Education endowment. He stated that this education endowment will be used for the NICU and pediatric ICU nurses in particular, for advanced certification.

Dr. Gewitz informed the Board that the recent Wine event was very successful.

Dr. Gewitz reviewed the Q4 2021 Transfer data for the Board. He stated that HealthAlliance (“HA”) had 54 total transfers, with 45 to WMCHHealth, and Ellenville Hospital had 38 total transfers, with 4 to WMCHHealth. Dr. Gewitz informed the Board that the month of April 2022, was the highest transfer month on record, with over 900 cases transferred to WMCHHealth.

Dr. Gewitz advised the Board that WMC continues its search for a Surgery Department Director and Burn Center Leadership.

Dr. Garrick provided the following Medical Leadership and Quality Updates:

- Accomplishments and Recognitions;
- WMCHHealth Medical News Across the Network:
 - Inaugural meeting was held on April 7th;
 - Highlighted Neurology and Neurosurgical services across the Network;
 - Clinical services, technological advancements and research opportunities shared;
 - New initiatives highlighted
 - Expansion of tele-stroke and neuro-interventional across the Network;
 - Transfer Center data and purpose shared and method of accessing services reviewed;
 - The Meeting stimulated other Network collaboration:
 - Trauma and Critical Care initiatives begun; and
 - June meeting will highlight Pediatric and Maternal-Fetal services across the Network.
- Updates in Neurology Services:
 - Dr. Milligan, Director and Chair, began September 2021;
 - Stroke Certification achieved at all sites; including Comprehensive Accreditation at WMC;
 - In-Network Tele-stroke in place at MHRH and HA;
 - Research has now expanded to MHRH;
 - Fawaz Al-Mufti, M.D. received the Excellence in Research Award for teaching, research and institutional service and is the first WMC Neurologist to be named one of the top 100 influencers in Global Neurosurgery; and
 - Department has been engaged in outreach and service expansion.

Dr. Garrick informed the Board of the expansion of the following Nursing Quality Initiatives:

- Nursing Quality Education on metrics and measurements;
- Expanded focus on Key Nursing Indicators aligned with organizational goals; and

- Network-wide initiatives and critical education instituted.

Dr. Leahy, CEO, Bon Secours Charity Health System, provided the following Regional update:

- Provider and Clinical Update
 - Service Lines
- Events/Engagement
 - Donate Life Awareness;
 - Strategic Planning;
 - Stories of Grace;
 - Good Samaritan Hospital's Spring Ball; and
 - Nurses' week
- Operational Updates
 - Cerner Project;
 - Bon Secours Community Hospital/City of Port Jervis: Skinner Street;
 - GSH Radiology renovations; and
 - GSH Orthopedics

Ms. Bennorth reminded the Board that the Gala is June 4th at the Caramoor Center for Music and the Arts ("Caramoor") in Katonah, NY. She stated that Dr. Michael Gewitz will be honored, and Mr. John Heimerdinger will receive the Lifetime Service Award. Ms. Bennorth advised that Caramoor recently completed a \$40 million renovation project, so it should be a wonderful evening.

Ms. Bennorth reminded the Board that in March 2018, Dr. Lansman pledged to create a restrictive fund in the amount of \$1,000,000 over five years (the "Donation") to support the provision of cardiothoracic surgery services throughout the WMCHHealth Network. She stated that Dr. Lansman has requested to redirect the entirety of the proceeds of the Donation to establish an Endowed Chief Position, to be named the Steven L. Lansman, M.D., Ph.D., Chief of Cardiothoracic Surgery position at WMC. Ms. Bennorth advised that Resolution 6 will authorize and direct the Foundation and management to take steps necessary to implement the change.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE RESOLUTION 6, AUTHORIZING THE FOUNDATION AND MANAGEMENT TO TAKE ALL STEPS NECESSARY TO REDIRECT THE DONATION TO ESTABLISH THE STEVEN L. LANSMAN, M.D., PH.D., CHIEF OF CARDIOTHORACIC SURGERY POSITION AT WMC. MR. MCCOY MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

Ms. Bennorth informed the Board that the recent Wines of the World event was one of the most successful events in its history. She stated that over \$100,000 was raised that evening in the room alone. Ms. Bennorth reminded the Board that the proceeds will go to the NICU expansion project.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon, prior to the Board meeting. He stated that the Committee reviewed the financial statements for the period ended March 31, 2022.

Mr. Tulis informed the Board that total cash and investments declined primarily as a result of making the annual NYS pension payment, as well as the repayment of Medicare advances. He stated that the current portion of other long-term liabilities decreased as a result of Medicare Advance repayments.

Mr. Tulis advised that the period ended March 31, 2022, shows substantial improvement over the period ended March 31, 2021. He stated that the loss before unrealized losses on investments was \$9.3 million in 2022,

compared to \$17.9 million in 2021. Mr. Tulis advised that the improvement was attributable to the return of patient volume.

Mr. Tulis informed the Board that the bottom line financial results were negatively impacted by unrealized losses on investments attributable to the performance of the financial markets in the first quarter of 2022.

Mr. Tulis advised that management presented Resolution 5 for approval to finance the purchase of certain medical and IT equipment, and furniture for WMC facilities through a lease financing arrangement with Insight Investments. He stated that the lease facility is up to \$15.0 million, at an interest rate based on the three-year swap rate plus 1.10% (indicative rate on April 20, 2022 was 3.97%) not to exceed 6.5% for a term of sixty (60) months. Mr. Tulis advised that the \$15.0 million lease facility was included in the approved 2022 Budget, and the Committee recommended approval of the Resolution to the Board.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE RESOLUTION 5 AUTHORIZING THE CORPORATION TO ENTER INTO A LEASE FACILITY WITH INSIGHT INVESTMENTS FOR AN AMOUNT UP TO \$15 MILLION FOR THE PURCHASE OF MEDICAL AND IT EQUIPMENT, AND FURNITURE. MR TULIS MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on April 8, 2022.

Ms. Gevertz informed the Board that Dr. Garrick presented the report of the Quality and Safety Council meeting of February 10, 2022. Dr. Garrick advised that the following Departments presented: Environment of Care Plans, Dialysis, Food and Nutrition, Radiology, and ISO Internal Audit Update. She stated that QA/PI reports were submitted by Environment of Care, Respiratory Services, and the Behavioral Health Council.

Ms. Gevertz advised the Board that the Committee received a presentation on Infection Prevention and Control by Dr. Chen. He highlighted the following:

- Hospital Associated Infection (HAI) Measures – Standardized Infection Ratio and public reporting;
- COVID-19 Impacted Key National HAI Measures – Data was shared and explained, in particular the 2020 quarters;
- Device Related Infections – Central Line Associated Bloodstream Infection data explained and 2019-2021 data was shared;
- Surgical Site Infections – Abdominal hysterectomy surgical site infection rates discussed and improvement experienced; and colon surgical site infection rates are improving;
- Antibiotic Resistant Organisms – Clostridium Difficile Infections: year over year improvements and MRSA Bloodstream Infection rates: there is room for improvement;
- Hand Hygiene Compliance – goal is 90% or greater, moving in the right direction;
- Disparities in Hospital Associated Infections – A two pronged approach was discussed and findings in literature were shared;
- COVID-19 Census – Valhalla and MHRH, December 2020 to March 2022 – The evolving challenges that came with each wave were discussed including the recent variant uptick.

Ms. Gevertz advised the Board that the Committee received a presentation on the Emergency Department by Drs. Miller and Papish and Ms. Lawton and Mr. Landers. They highlighted the following:

- WMC arrival to first provider;
- WMC Press Gainey scores and volume;
- MHRH arrival to first provider;
- MHRH Press Gainey scores and volume;
- Equity in the Emergency Department;
- COVID-19 and Rebuilding;
- Patient Satisfaction and Safety;
- Performance Improvement and Safety;
- The addition of board certified pediatric emergency physicians at MHRH;
- How to reduce Pyxis overrides and override rates;
- ED Centers of Excellence - successful surveys and the continued status as a NYS SAFE Center of Excellence were discussed; and
- Key statistics.

Drs. Bierman and Garrick addressed the roles of medical students in the workforce.

Ms. Gevertz stated that Ms. McFarlane provided a regulatory report to the Committee, as well as an update on recent surveys.

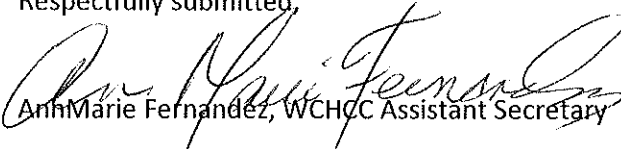
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE MAY 4, 2022, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. FRISHMAN MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary